

Bruce Museum, Inc.

Financial Statements

June 30, 2025 and 2024



Independent Auditors' Report

**Board of Trustees
Bruce Museum, Inc.**

Opinion

We have audited the accompanying financial statements of Bruce Museum, Inc. (a nonprofit organization), which comprise the statements of financial position as of June 30, 2025 and 2024, and the related statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Bruce Museum, Inc. as of June 30, 2025 and 2024, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinion

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Bruce Museum, Inc. and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audits. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Bruce Museum, Inc.'s ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists.

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The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Bruce Museum, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Bruce Museum, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the financial statements as a whole. The supplementary information on pages 25 through 28 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audits of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

PKF O'Connor Davies, LLP

December 4, 2025

Bruce Museum, Inc.

Statements of Financial Position

	June 30,	
	2025	2024
ASSETS		
Cash	\$ 1,576,310	\$ 1,526,191
Investments	1,208,862	1,752,769
Contributions and grants receivable, net	740,377	1,955,083
Inventory	85,333	97,262
Prepaid expenses and other current assets	52,449	41,505
Investments held in endowment	33,523,429	30,452,440
Improvements and equipment, net	59,024,459	60,412,294
	\$ 96,211,219	\$ 96,237,544
 LIABILITIES AND NET ASSETS		
Liabilities		
Accounts payable and accrued expenses	\$ 361,843	\$ 404,861
Refundable contributions	34,963	34,963
Deferred revenue and refundable advances	85,700	152,273
Lines of credit	2,809,846	3,481,405
Total Liabilities	3,292,352	4,073,502
 Net Assets		
Without donor restrictions		
Undesignated	56,973,806	59,113,906
Board designated for capital account	27,919	27,919
Total Without Donor Restrictions	57,001,725	59,141,825
With donor restrictions	35,917,142	33,022,217
 Total Net Assets	92,918,867	92,164,042
	\$ 96,211,219	\$ 96,237,544

See Notes to Financial Statements

Bruce Museum, Inc.

Statements of Activities

	Year Ended June 30, 2025			Year Ended June 30, 2024		
	Without Donor Restrictions	With Donor Restrictions	Total	Without Donor Restrictions	With Donor Restrictions	Total
PUBLIC SUPPORT AND REVENUE						
Contributions and grants	\$ 3,067,814	\$ 208,265	\$ 3,276,079	\$ 3,888,157	\$ 160,472	\$ 4,048,629
Town of Greenwich appropriations	952,893	-	952,893	900,867	-	900,867
Endowment spending appropriation	1,485,591	-	1,485,591	1,482,078	-	1,482,078
Admissions	497,500	-	497,500	507,922	-	507,922
Membership dues	602,864	-	602,864	629,040	-	629,040
Museum store revenue	417,904	-	417,904	435,398	-	435,398
Special events revenue, net of direct donor benefits of \$306,854 and \$306,759	764,063	-	764,063	911,724	-	911,724
Rental and other revenue	295,866	-	295,866	244,255	-	244,255
Net assets released from restrictions	<u>563,655</u>	<u>(563,655)</u>	<u>-</u>	<u>2,038,149</u>	<u>(2,038,149)</u>	<u>-</u>
Total Public Support and Revenue	<u>8,648,150</u>	<u>(355,390)</u>	<u>8,292,760</u>	<u>11,037,590</u>	<u>(1,877,677)</u>	<u>9,159,913</u>
EXPENSES						
Program Services						
Art	4,343,211	-	4,343,211	4,571,798	-	4,571,798
Science	2,350,507	-	2,350,507	2,324,467	-	2,324,467
Education	1,394,211	-	1,394,211	1,390,622	-	1,390,622
Museum store and café operations	<u>855,028</u>	<u>-</u>	<u>855,028</u>	<u>933,649</u>	<u>-</u>	<u>933,649</u>
Total Program Services	<u>8,942,957</u>	<u>-</u>	<u>8,942,957</u>	<u>9,220,536</u>	<u>-</u>	<u>9,220,536</u>
Supporting Services						
General and administrative	974,519	-	974,519	732,943	-	732,943
Development	1,311,903	-	1,311,903	1,129,665	-	1,129,665
Special events	<u>127,503</u>	<u>-</u>	<u>127,503</u>	<u>46,120</u>	<u>-</u>	<u>46,120</u>
Total Expenses	<u>11,356,882</u>	<u>-</u>	<u>11,356,882</u>	<u>11,129,264</u>	<u>-</u>	<u>11,129,264</u>
Excess (Deficiency) of Support and Revenue Over Expenses from Operations	(2,708,732)	(355,390)	(3,064,122)	(91,674)	(1,877,677)	(1,969,351)
OTHER INCOME AND EXPENSES						
Endowment investment return, net of endowment spending appropriation	6,781	3,182,910	3,189,691	6,478	2,965,907	2,972,385
Non-endowment investment return	79,385	-	79,385	86,787	-	86,787
Contributions for museum expansion	484,966	-	484,966	2,215,849	-	2,215,849
Contributions for endowment	-	69,405	69,405	-	124,881	124,881
Loss on uncollectible contributions receivable	<u>(2,500)</u>	<u>(2,000)</u>	<u>(4,500)</u>	<u>-</u>	<u>(90,946)</u>	<u>(90,946)</u>
Change in Net Assets	<u>(2,140,100)</u>	<u>2,894,925</u>	<u>754,825</u>	<u>2,217,440</u>	<u>1,122,165</u>	<u>3,339,605</u>
NET ASSETS						
Beginning of year	<u>59,141,825</u>	<u>33,022,217</u>	<u>92,164,042</u>	<u>56,924,385</u>	<u>31,900,052</u>	<u>88,824,437</u>
End of year	<u>\$ 57,001,725</u>	<u>\$ 35,917,142</u>	<u>\$ 92,918,867</u>	<u>\$ 59,141,825</u>	<u>\$ 33,022,217</u>	<u>\$ 92,164,042</u>

See Notes to Financial Statements

Bruce Museum, Inc.

Statement of Functional Expenses
Year Ended June 30, 2025

	Program Services				Supporting Services				Total Expenses
	Art	Science	Education	Museum Store and Café Operations	Total Programs	General and Administrative	Development	Special Events	
Salary, wages, and related costs	\$ 1,541,276	\$ 1,397,784	\$ 970,293	\$ 447,707	\$ 4,357,060	\$ 398,697	\$ 829,789	\$ -	\$ 5,585,546
Event production	-	-	17	-	17	-	14,692	301,888	316,597
Depreciation and amortization	887,984	244,980	88,492	74,406	1,295,862	153,283	47,877	-	1,497,022
Professional fees and independent contractors	303,835	188,863	75,710	42,100	610,508	204,017	150,629	4,698	969,852
Office expenses	23,996	17,779	9,777	14,884	66,436	61,334	49,416	6,982	184,168
Equipment	84,519	29,322	8,542	7,251	129,634	15,031	4,520	-	149,185
Cost of sales	-	-	-	185,617	185,617	-	-	3,000	188,617
Hospitality	30,274	12,439	26,633	1,450	70,796	1,109	41,150	113,068	226,123
Advertising and marketing	136,273	117,134	297	303	254,007	436	55,986	-	310,429
Printing	25,366	17,389	10,938	3,143	56,836	6,554	20,468	-	83,858
Direct exhibit costs	359,606	50,721	2,320	102	412,749	147	89	197	413,182
Travel	19,242	5,124	30,231	3,440	58,037	206	2,027	20	60,290
Utilities	249,379	68,803	24,852	20,895	363,929	43,046	13,445	-	420,420
Repairs and maintenance	328,333	76,242	27,129	19,663	451,367	40,454	12,654	2,463	506,938
Grants, awards, and appearance fees	13,133	3,239	36,608	-	52,980	-	46	1,966	54,992
Information technology	22,222	22,133	11,829	15,604	71,788	16,761	11,527	-	100,076
Continuing education	14,340	10,086	13,829	629	38,884	1,119	44,440	-	84,443
Supplies	35,203	12,622	11,198	1,353	60,376	2,757	867	75	64,075
Insurance	18,598	18,598	6,311	6,473	49,980	9,236	5,652	-	64,868
Miscellaneous	10,760	9,591	11,242	643	32,236	1,040	603	-	33,879
Collection acquisitions and maintenance	127,113	16,826	16,826	-	160,765	-	-	-	160,765
Interest	111,759	30,832	11,137	9,365	163,093	19,292	6,026	-	188,411
	<u>4,343,211</u>	<u>2,350,507</u>	<u>1,394,211</u>	<u>855,028</u>	<u>8,942,957</u>	<u>974,519</u>	<u>1,311,903</u>	<u>434,357</u>	<u>11,663,736</u>
Less direct donor benefits	-	-	-	-	-	-	-	(306,854)	(306,854)
	<u>\$ 4,343,211</u>	<u>\$ 2,350,507</u>	<u>\$ 1,394,211</u>	<u>\$ 855,028</u>	<u>\$ 8,942,957</u>	<u>\$ 974,519</u>	<u>\$ 1,311,903</u>	<u>\$ 127,503</u>	<u>\$ 11,356,882</u>

See Notes to Financial Statements

Bruce Museum, Inc.

Statement of Functional Expenses
Year Ended June 30, 2024

	Program Services				Supporting Services				Total Expenses
	Art	Science	Education	Museum Store and Café Operations	Total Programs	General and Administrative	Development	Special Events	
Salary, wages, and related costs	\$ 1,417,761	\$ 1,339,992	\$ 1,008,242	\$ 482,962	\$ 4,248,957	\$ 236,234	\$ 705,666	\$ -	\$ 5,190,857
Event production	3,687	3,423	1,827	-	8,937	457	7,031	306,759	323,184
Depreciation and amortization	859,635	224,569	80,845	58,924	1,223,973	144,575	72,288	-	1,440,836
Professional fees and independent contractors	405,562	181,238	67,545	32,042	686,387	204,674	74,507	1,736	967,304
Office expenses	49,420	40,420	14,542	19,169	123,551	5,912	45,300	6,478	181,241
Equipment	84,982	28,468	39,168	5,724	158,342	11,947	5,992	-	176,281
Cost of sales	-	-	-	239,276	239,276	-	-	-	239,276
Hospitality	13,211	9,335	4,545	757	27,848	602	53,178	30,532	112,160
Advertising and marketing	86,403	75,849	702	300	163,254	294	33,873	-	197,421
Printing	52,395	6,975	5,861	2,944	68,175	2,436	17,916	6,580	95,107
Direct exhibit costs	455,502	61,075	3,292	-	519,869	-	-	-	519,869
Travel	26,768	4,652	17,351	3,812	52,583	324	2,616	106	55,629
Utilities	164,573	42,993	15,477	11,280	234,323	27,678	13,838	-	275,839
Repairs and maintenance	340,564	75,452	26,976	18,129	461,121	43,873	22,044	-	527,038
Grants, awards, and appearance fees	17,953	1,900	23,029	3,244	46,126	-	-	-	46,126
Information technology	128,324	128,443	17,019	18,282	292,068	7,961	7,973	-	308,002
Continuing education	10,484	7,917	6,261	485	25,147	1,160	40,346	-	66,653
Supplies	29,286	13,438	16,368	8,796	67,888	3,479	1,589	565	73,521
Insurance	23,284	18,550	13,942	14,073	69,849	8,950	9,127	-	87,926
Miscellaneous	18,515	7,519	6,017	886	32,937	1,559	967	123	35,586
Collection acquisitions and maintenance	200,188	4,374	4,374	-	208,936	-	-	-	208,936
Interest	183,301	47,885	17,239	12,564	260,989	30,828	15,414	-	307,231
	<u>4,571,798</u>	<u>2,324,467</u>	<u>1,390,622</u>	<u>933,649</u>	<u>9,220,536</u>	<u>732,943</u>	<u>1,129,665</u>	<u>352,879</u>	<u>11,436,023</u>
Less direct donor benefits	-	-	-	-	-	-	-	(306,759)	(306,759)
	<u>\$ 4,571,798</u>	<u>\$ 2,324,467</u>	<u>\$ 1,390,622</u>	<u>\$ 933,649</u>	<u>\$ 9,220,536</u>	<u>\$ 732,943</u>	<u>\$ 1,129,665</u>	<u>\$ 46,120</u>	<u>\$ 11,129,264</u>

See Notes to Financial Statements

Bruce Museum, Inc.

Statements of Cash Flows

	Year Ended June 30,	
	2025	2024
CASH FLOW FROM OPERATING ACTIVITIES		
Change in net assets	\$ 754,825	\$ 3,339,605
Adjustments to reconcile change in net assets to net cash from operating activities		
Depreciation and amortization	1,497,022	1,440,836
Net realized and unrealized gains on investments	(4,166,481)	(3,519,859)
Contributions for capital expenditures	(484,966)	(2,215,849)
Contributions for endowment	(69,405)	(124,881)
Loss on uncollectible contributions receivable	4,500	90,946
Changes in operating assets and liabilities		
Contributions and grants receivable	-	567,643
Inventory	11,929	11,384
Prepaid expenses and other current assets	(10,944)	85,917
Accounts payable and accrued expenses	(43,018)	(112,284)
Deferred revenue and refundable advances	(66,573)	(97,859)
Net Cash from Operating Activities	(2,573,111)	(534,401)
CASH FLOW FROM INVESTING ACTIVITIES		
Acquisition of improvements and equipment	(109,187)	(3,266,337)
Proceeds from sale of investments	2,319,080	7,458,539
Purchase of investments	(679,681)	(7,216,855)
Net Cash from Investing Activities	1,530,212	(3,024,653)
CASH FLOW FROM FINANCING ACTIVITIES		
Cash collected from contributions for endowment	562,121	615,165
Cash collected from contributions for capital expenditures	1,202,456	3,676,615
Repayment of line of credit	(1,068,184)	(827,220)
Proceeds from line of credit	396,625	801,200
Net Cash from Financing Activities	1,093,018	4,265,760
Net Change in Cash	50,119	706,706
CASH		
Beginning of year	1,526,191	819,485
End of year	\$ 1,576,310	\$ 1,526,191
SUPPLEMENTAL CASH FLOW INFORMATION		
Cash paid for interest	\$ 188,411	\$ 307,231

See Notes to Financial Statements

Bruce Museum, Inc.

Notes to Financial Statements June 30, 2025 and 2024

1. The Organization

Bruce Museum, Inc. ("BMI"), a Connecticut nonstock corporation, is a not-for-profit entity that operates a museum of arts and science located in Greenwich, Connecticut.

BMI is exempt from federal income taxes under Section 501(c)(3) of the Internal Revenue Code.

On January 31, 1992, BMI entered into a management agreement (the "Agreement") with the Town of Greenwich, Connecticut (the "Town"), whereby the Town appointed BMI, exclusively, to supervise, manage and operate the Bruce Museum (the "Museum") and administer its affairs subject to certain provisions set forth in the Agreement. On November 2, 2016, BMI and the Town extended the Agreement through January 2042, subject to BMI's continuing compliance with the contract terms. In addition to the responsibilities assumed by BMI, the Agreement also covers the ownership and use of Museum real property, the ownership of collection objects, the status of Museum employees and certain commitments of the Town to the Museum (see Note 11).

The Museum's support comes primarily from admissions, membership dues, support from the Town, special events, donor contributions, grants, and museum store revenue.

2. Summary of Significant Accounting Policies

Basis of Presentation and Use of Estimates

The accompanying financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"), which requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Accordingly actual results could differ from those estimates.

Contributions Receivable

Contributions receivable that are expected to be collected within one year are recorded at net realizable value. Contributions receivable expected to be collected in future years are initially recorded at fair value using present value techniques incorporating risk-adjusted discount rates designed to reflect the assumptions market participants would use in pricing the asset. In subsequent years, amortization of the discounts is included in contribution revenue in the statements of activities. The allowance for uncollectable promises to give is determined based on historical experience, an assessment of economic conditions, and a review of subsequent collections. Promises to give are written off when deemed uncollectable. At June 30, 2025 and 2024, there was no allowance recorded.

Collections

Contributions and purchases of art and natural science treasures and other similar assets are not capitalized in the accompanying financial statements. It is the policy of BMI that proceeds from the sale of any collection items are to be used to purchase additional collection items or for the direct care of existing collections. BMI defines direct care of collections as any activity that involves the protection and preservation of the collection.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

2. Summary of Significant Accounting Policies (continued)

Inventory

Inventory consists of items held for sale in the Museum's store. Inventory is stated at the lower of actual cost (first-in first-out basis) or market (net realizable value).

Investments

Investments are reported at their fair value in the statements of financial position.

Cash Held for Investments

Cash held for investments represents funds maintained in investment accounts that are restricted for investment activities, such as the purchase of securities or reinvestment of investment proceeds. These amounts are not available for general operating use and are included with cash and cash equivalents on the statements of financial position.

Fair Value of Financial Instruments

The Museum follows U.S. GAAP guidance on fair value measurements which defines fair value and establishes a fair value hierarchy organized into three levels based upon the input assumptions used in pricing assets. Level 1 inputs have the highest reliability and are related to assets with unadjusted quoted prices in active markets. Level 2 inputs relate to assets with other than quoted prices in active markets, which may include quoted prices for similar assets or liabilities or other inputs, which can be corroborated by observable market data. Level 3 inputs are unobservable inputs and are used to the extent that observable inputs do not exist.

Pursuant to U.S. GAAP guidance, alternative investments where fair value is measured using the Net Asset Value ("NAV") per share as a practical expedient, is not categorized within the fair value hierarchy.

The value by input level of BMI's investments is included in Note 3 to the financial statements.

Investment Income Recognition

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis and dividends are recorded on the ex-dividend date. Investment expenses are netted against investment returns as allowed by U.S. GAAP. Realized and unrealized gains and losses are included in the determination of change in net assets.

Improvements and Equipment

Improvements and equipment are recorded at cost, or if received by donation, at estimated fair value at the time such items are received. The cost of improvements and equipment purchased in excess of \$5,000 is capitalized. Depreciation is provided using the straight-line method over estimated useful lives of 3 to 50 years. Expenditures for maintenance and repairs are expensed as incurred. Expenditures that improve or extend the estimated useful lives are capitalized. Leasehold improvements are amortized over the lesser of the estimated useful life of the asset or the term of the lease inclusive of expected renewals.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

2. Summary of Significant Accounting Policies (*continued*)

Deferred Revenue and Refundable Advances

Deferred revenue consists of fees and special event revenue received but not earned. As of June 30, 2025, 2024, and 2023, deferred revenue and refundable advances from fees and special event revenue was \$85,700, \$152,273, and \$250,132. Refundable advances consist of conditional grants for which payment was received but the barriers to recognition have not been met or have occurred.

Net Assets

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantor imposed restrictions. Accordingly, net assets and changes therein are classified and reported as follows:

Net Assets Without Donor Restrictions – Net assets available for use in general operations and not subject to donor or certain grantor restrictions. This category may also include amounts designated by the Board of Trustees.

Net Assets With Donor Restrictions – Net assets subject to donor-imposed or certain grantor-imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Contributions restricted by donors are reported as an increase in net assets without donor restrictions if the restrictions expire (that is, when a stipulated time restriction ends or purpose restriction is accomplished) in the reporting period in which the revenue is recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions, depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Expenditures of net assets restricted for the purchase and construction of property, equipment, and leasehold improvements are released from restriction when the related asset is placed into service.

Earnings related to donor restricted net assets are included in net assets without donor restrictions unless otherwise specifically required to be included in donor restricted net assets by the donor or by applicable state law.

Revenue Recognition

BMI recognizes revenue from ticket sales at a point in time when the customer is admitted to the Museum. Admission to Museum and ticket sales typically occur simultaneously. Museum store revenue is recognized at a point in time when store sales occur or when online orders are shipped to the customer. Membership dues are recognized ratably over the membership period. BMI records special events revenue when the event takes place.

Rental and other income is recognized when the service is completed.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

2. Summary of Significant Accounting Policies (continued)

Contributions and Grants

Contributions received are recorded as net assets without donor restrictions or net assets with donor restrictions, depending on the existence and/or nature of any donor-imposed restrictions. Contributions that are restricted by the donor are reported as an increase in net assets without donor restrictions if the restriction expires in the reporting period in which the contribution is recognized. All other donor restricted contributions are reported as an increase in net assets with donor restrictions, depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or a purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities as net assets released from restrictions.

Revenue from contributions are included in the captions contributions and gifts and Town of Greenwich appropriations on the statements of activities for the years ended June 30, 2025 and 2024.

Contributed Non-cash Assets or Services

BMI's policy related to gifts-in-kind is to utilize the assets given to carry out its mission. If an asset is provided that does not allow BMI to utilize it in its normal course of business, the asset will be sold. Contributions of donated non-cash assets are recorded at their fair value in the period received.

Contributions of donated services that create or enhance non-financial assets or that require specialized skills, are provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation, are recorded at their fair value in the period received. Donated services primarily consisted of docent services. In addition, a number of volunteers have contributed their time to BMI. No donated services met the requirements for financial statement recognition for the years ended June 30, 2025 and 2024.

Advertising and Marketing

Advertising and marketing costs are expensed as incurred. Advertising and marketing expense totaled \$310,429 and \$197,421 for the years ended June 30, 2025 and 2024.

Accounting for Uncertainty in Income Taxes

BMI recognizes the effect of income tax positions only if those positions are more likely than not to be sustained. Management has determined that BMI had no uncertain tax positions that would require financial statement recognition or disclosure. For information returns, BMI is no longer subject to examinations by the applicable taxing jurisdictions for the year ended June 30, 2022 and prior.

Measure of Operations

BMI includes in its measure of operations all revenues and expenses that are an integral part of its programs and supporting activities and excludes contributions to the endowment fund, contributions for museum expansion, loss on uncollectible contributions receivables, and endowment investment income, including net realized and unrealized gains and losses, earned in excess of BMI's aggregate authorized spending amount.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

2. Summary of Significant Accounting Policies *(continued)*

Functional Expenses

The costs of providing program and other activities have been summarized on a functional basis in the statements of activities. Accordingly, certain costs have been allocated between program services and supporting services benefited. Such allocations are determined by management on an equitable basis.

The expenses that are allocated include the following:

Expense	Method of Allocation
Utilities, depreciation and amortization, repairs and maintenance, information technology, and equipment	Square footage
Salary, wages and related costs	Square footage, estimated time and effort, and employee count
Advertising and marketing	Estimated use
Hospitality	Estimated time and effort
Insurance	Square footage, estimated time and effort, and employee count
Office expenses	Square footage, estimated time and effort

Leases

BMI assesses whether an arrangement qualifies as a lease (i.e., conveys the right to control the use of an identified asset for a period of time in exchange for consideration) at inception and only reassesses its determination if the terms and conditions of the arrangement are changed. Leases with an initial term of 12 months or less are not recorded on the statement of financial position. Lease expense is recognized for these leases on a straight-line basis over the lease term.

Subsequent Events Evaluation by Management

Management has evaluated subsequent events for disclosure and/or recognition in the financial statements through the date that the financial statements were available to be issued, which date is December 4, 2025.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

3. Investments and Fair Value of Financial Instruments

The following table presents the composition of investments and the fair value hierarchy of those investments that are measured at fair value as of June 30:

Description	2025	2024
Quoted Prices in Active Markets for Identical Assets (Level 1)		
Mutual fund and exchanged traded funds		
Fixed income	\$ 1,080,763	\$ 362,160
Money market mutual fund	128,099	1,390,609
	<u>\$ 1,208,862</u>	<u>\$ 1,752,769</u>

The following tables present the composition of assets held in endowment and the fair value hierarchy of those investments that are measured at fair value as of June 30:

Description	2025		Total
	Quoted Prices in Active markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	
Investments held for endowment			
Mutual funds/exchanged traded funds			
Domestic equity	\$ 17,568,715	\$ -	\$ 17,568,715
International equity	2,768,482	-	2,768,482
Fixed income	3,790,364	-	3,790,364
Emerging markets	614,046	-	614,046
Fixed income			
U.S. Treasury bonds	1,998,524	-	1,998,524
	<u>\$ 26,740,131</u>	<u>\$ -</u>	26,740,131
Cash (1)			1,677,988
Private equity investments (2)			2,103,841
Hedge funds (2)			<u>3,001,469</u>
Total Investments Held in Endowment			<u>\$ 33,523,429</u>

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

3. Investments and Fair Value of Financial Instruments (continued)

Description	2024		Total
	Quoted Prices in Active markets for Identical Assets (Level 1)	Significant Other Observable Inputs (Level 2)	
Investments held for endowment			
Mutual funds/exchanged traded funds			
Domestic equity	\$ 15,105,942	\$ -	\$ 15,105,942
International equity	3,699,963	-	3,699,963
Fixed income	3,420,342	-	3,420,342
Emerging markets	518,337	-	518,337
Fixed income			
U.S. Treasury bonds	<u>2,297,770</u>	-	<u>2,297,770</u>
	<u>\$ 25,042,354</u>	<u>\$ -</u>	25,042,354
Cash (1)			823,099
Private equity investments (2)			1,769,903
Hedge funds (2)			<u>2,817,084</u>
 Total Investments Held in Endowment			 <u>\$ 30,452,440</u>

(1) Cash is not part of the fair value hierarchy.

(2) As discussed in Note 2, investments that are measured at NAV using the practical expedient are not classified within the fair value hierarchy. The fair value amounts presented in the total column of this table are intended to permit reconciliation of the fair value hierarchy to the amounts presented in the statements of financial position.

The following is a reconciliation of the beginning and ending balances for assets measured at NAV during the years ended June 30:

	2025		2024	
	Private Equity Investments	Hedge Funds	Private Equity Investments	Hedge Funds
Beginning balance	\$ 1,769,903	\$ 2,817,084	\$ 1,218,922	\$ 2,292,380
Purchases	187,500	-	390,000	-
Redemptions	(169,555)	(500,000)	(34,350)	-
Reported in endowment investment return				
Unrealized gains on investments held at year end	217,322	684,385	211,062	524,704
Realized gains (losses) on redemptic	98,671	-	(15,731)	-
Ending Balance	<u>\$ 2,103,841</u>	<u>\$ 3,001,469</u>	<u>\$ 1,769,903</u>	<u>\$ 2,817,084</u>

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

3. Investments and Fair Value of Financial Instruments (continued)

Information regarding investments measured at NAV using the practical expedient at June 30, 2025 is as follows:

	Fair Value	Unfunded Commitments	Redemption Frequency (If Currently Eligible)	Redemption Notice Period
Private equity investments (see "a" below)	\$ 2,103,841	\$ 180,491	N/A	N/A
Long/Short hedge fund (see "b" below)	<u>3,001,469</u>	<u>-</u>	Quarterly	60 days
	<u>\$ 5,105,310</u>	<u>\$ 180,491</u>		

- (a) This category includes two private equity funds that invest in private investment companies and managed advisory accounts. The nature of the investments in this category is that distributions are received when the funds liquidate the underlying assets of the funds. There is no estimate as to when the underlying investments will be liquidated by the funds.
- (b) This category includes a hedge fund that pursues a long/short strategy. By employing a discipline investment process, which utilizes various research techniques and evaluates fundamental factors, the partnership seeks to earn above market returns and long-term appreciation by investing principally in U.S. and foreign marketable securities. The hedge funds' composite portfolio for this category includes investments in approximately 77% United States equity securities, 29% foreign equity securities, 5% in other holdings, and 11% in securities sold short.

Investment return in excess or less than the spending policy amount is reflected in the statements of activities as non-operating revenue or loss. Components of investment return for the years ended June 30 are as follows:

	2025	2024
Endowment Investment Return		
Interest and dividends, net of fees	\$ 507,924	\$ 933,154
Realized losses	(104,550)	(95,410)
Unrealized gains	4,271,908	3,616,719
Endowment spending appropriation	<u>(1,485,591)</u>	<u>(1,482,078)</u>
Total Endowment Investment Return	<u>3,189,691</u>	<u>2,972,385</u>
Non-endowment Investment Return		
Interest and dividends, net of fees	80,262	88,237
Realized (losses) gains	(4,031)	2
Unrealized gains (losses)	<u>3,154</u>	<u>(1,452)</u>
Total Non-Endowment Investment Return	<u>79,385</u>	<u>86,787</u>
Total Investment Return	<u>\$ 3,269,076</u>	<u>\$ 3,059,172</u>

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

4. Contributions and Grants Receivable

Contributions and grants receivable as of June 30 are as follows:

	2025	2024
Contributions and grants receivable		
Due in less than one year	\$ 624,900	\$ 1,345,216
Due in one to five years	125,000	642,000
	749,900	1,987,216
Discount on pledges	(9,523)	(32,133)
Contributions Receivable, Net	\$ 740,377	\$ 1,955,083

The aforementioned contributions and grants receivable have been included in the following net asset categories as of June 30:

	2025	2024
With donor restrictions	\$ 740,377	\$ 1,955,083

For unconditional promises to give to be received over a period in excess of 1 year, a discount of 4.0% was applied.

Contributions and grants receivable without donor restrictions represent promises to give to fund current operations of BMI for which payment was due as of June 30, 2025 and 2024.

Donor contributions and grants receivable outstanding as of June 30, 2025 are receivable as follows:

2026	\$ 624,900
2027	125,000
	749,900
Discount on contributions receivable	(9,523)
	\$ 740,377

Bruce Museum, Inc.

Notes to Financial Statements June 30, 2025 and 2024

5. Property and Equipment

Property and equipment as of June 30 consists of the following:

	<u>2025</u>	<u>2024</u>
Leasehold improvements	\$ 62,652,129	\$ 62,572,473
Furniture and equipment	679,858	650,327
Vehicles	59,386	59,386
	<u>63,391,373</u>	<u>63,282,186</u>
Accumulated depreciation and amortization	<u>(4,366,914)</u>	<u>(2,869,892)</u>
	<u>\$ 59,024,459</u>	<u>\$ 60,412,294</u>

6. Refundable Contributions

The Museum received cash for contributions which are conditional upon BMI completing an updated outdoor exhibit. Accordingly, the contributions will not be recognized as revenue until the condition for recognition has occurred.

7. Lines of Credit

On February 11, 2022, BMI entered into a seven-year, non-revolving line of credit with a bank ("LOC1") in the amount of \$18,000,000 to be used for construction costs on the Museum expansion, which was completed in the year ended June 30, 2023. Interest only payments were payable monthly at the bank's prime rate (8.5% and 8.75% per annum at June 30, 2025 and 2024). Of this amount, \$1,000,000 was held back to pay interest on the advances made through December 31, 2024, at which time the advance period expired. On January 1, 2025, the outstanding principal was converted to a five-year term loan. The annual interest rate on LOC1 was adjusted to the five-year treasury index plus 2.25% in effect on December 28, 2024, or 6.62%. Beginning February 1, 2025, monthly payments of principal and interest are due in the amount required to amortize the outstanding principal of LOC1 over a five-year period, ending on February 1, 2029. LOC1 is collateralized by contributions and promises to give received for the Museum expansion. As of June 30, 2025 and 2024, there were gross contributions receivable of approximately \$749,900 and \$2,130,000 restricted for the Museum expansion. As of June 30, 2025 and 2024, the outstanding balance on LOC1 was \$809,846 and \$1,481,405.

Estimated future principal payments on the LOC1 through the maturity date are included in the table below, and are based on fixed monthly principal and interest payments of \$16,870:

2026	\$ 154,600
2027	165,100
2028	176,400
2029	188,400
2030	125,346
	<u>\$ 809,846</u>

Bruce Museum, Inc.

Notes to Financial Statements June 30, 2025 and 2024

7. Lines of Credit (continued)

BMI obtained a line of credit ("LOC2") in the amount of \$4,000,000, which is repayable on demand. Interest is payable at the Secured Overnight Financing Rate ("SOFR") plus 1.25% (6.66% and 6.41% at June 30, 2025 and 2024). As of June 30, 2025 and 2024, LOC2 is collateralized by investments held by the bank totaling approximately \$2,490,000 and \$2,359,000. The investments held for collateral are part of the investments that are disclosed in Note 3. At June 30, 2025 and 2024, the outstanding balance was \$2,000,000 and \$2,000,000.

8. Employee Benefits

BMI sponsors a 401(k) plan. This plan is for the benefit of substantially all eligible full-time professional and support staff of BMI. For the years ended June 30, 2025 and 2024, BMI's contribution to the 401(k) plan was \$168,996 and \$176,061.

9. Net Assets With Donor Restrictions

Net assets with donor restrictions are restricted for the following purposes at June 30:

	2025	2024
Programs	\$ 930,424	\$ 945,924
Collection acquisitions and maintenance	432,226	292,228
Time restricted	965,478	1,445,367
Unappropriated endowment returns	10,940,685	7,757,777
Endowment	<u>22,648,329</u>	<u>22,580,921</u>
	<u>\$ 35,917,142</u>	<u>\$ 33,022,217</u>

Net assets released from restrictions during the years ended June 30 by incurring expenses that satisfy the restricted purposes or by the occurrence of other events specified by donors were as follows:

	2025	2024
Programs	\$ 61,155	\$ 16,149
Time restricted	<u>502,500</u>	<u>2,022,000</u>
	<u>\$ 563,655</u>	<u>\$ 2,038,149</u>

10. Liquidity and Availability of Financial Assets

The following reflects BMI's available financial assets, reduced by amounts not available for general use within one year. Amounts not available for use within one year include financial assets received with donor restrictions that are designated for a specific purpose, timeline or contractual obligation, and have been earmarked as resources available for future years.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

10. Liquidity and Availability of Financial Assets (continued)

The principal source of liquidity is cash flow generated from contributions and grants, membership dues, proceeds from special events, appropriations from the Town of Greenwich, appropriation from the endowment fund, admissions, and museum store revenue. As part of BMI's liquidity strategy, management structures its financial assets, consisting of cash, investments, and receivables to be available as its general expenditures, liabilities and obligations come due within one year. Additionally, to maintain sufficient liquidity, BMI has a \$4,000,000 line of credit which \$2,000,000 was drawn as of June 30, 2025 (see Note 7). Excess cash from prior years has been designated by the board to be invested in the endowment fund, which could be drawn upon in the event of an unanticipated liquidity need.

Total financial assets available to meet cash needs for general expenditure within one year at June 30, are as follows:

	2025	2024
Cash	\$ 1,576,310	\$ 1,526,191
Investments	1,208,862	1,752,769
Contributions and grants receivable, net	740,377	1,955,083
Unrestricted portion of investments held in endowment	48,756	35,295
Total Financial Assets Available Within One Year	3,574,305	5,269,338
Less amounts unavailable for general expenditures within one year due to:		
Donor restrictions for programs, time, and collection acquisitions and maintenance	2,328,128	2,683,519
Contribution receivable for endowment	15,000	509,716
Board designated for capital account	27,919	27,919
	2,371,047	3,221,154
Total Financial Assets Available to Meet Cash Needs for General Expenditures Within one Year	\$ 1,203,258	\$ 2,048,184

11. Transactions With the Town of Greenwich

The Agreement between BMI and the Town (see Note 1) provides that the Town will:

- Give an annual budget appropriation to BMI to assist it in meeting its operating requirements,
- Maintain insurance coverage on Museum premises and collection objects, including items on temporary loan
- Provide maintenance and repairs, as defined in the Agreement

During the years ended June 30, 2025 and 2024, budget appropriations made by the Town on behalf of and paid to BMI amounted to \$952,893 and \$900,867, representing approximately 10% of BMI's total operating public support and revenue.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

12. Endowment Fund

BMI maintains various donor-restricted and board-designated funds whose purpose is to provide long term support for its charitable programs. In classifying such funds for financial statement purposes as either net assets with donor restrictions or without donor restrictions, the Board looks to the explicit direction of the donor where applicable and the provisions of the laws of the State of Connecticut. Absent donor stipulations to the contrary, Connecticut State law suggests a permanent restriction on the portion of the total return of the endowment required to maintain its purchasing power over time. Connecticut State law suggests a temporary (time) restriction on the balance of the total return over such amount until appropriated by the Board for expenditure. For the years ended June 30, 2025 and 2024, the Board utilized a spending rate of five percent (5%) of its endowment calculated based upon the average value of such endowment on each of the twelve previous calendar quarters ending on March 31.

The following is a reconciliation of the activity in the endowment funds for the year ended June 30, 2025:

	Without Donor Restriction	With Donor Restriction	Total Endowment
Balance, July 1, 2024	\$ 711,315	\$ 29,822,982	\$ 30,534,297
Cash contributions received and receivable collections	-	562,121	562,121
Investment return, net	6,780	4,668,502	4,675,282
Withdrawal from investment account	(669,339)	-	(669,339)
Appropriation for expenditure	-	(1,485,591)	(1,485,591)
Balance, June 30, 2025	\$ 48,756	\$ 33,568,014	\$ 33,616,770

Reconciliation to Assets Held for Endowment

(Due from) operating	(93,341)
Investments held for Endowment (Note 3)	\$ 33,523,429

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

12. Endowment Fund (continued)

The following is a reconciliation of the activity in the endowment funds for the year ended June 30, 2024:

	Without Donor Restriction	With Donor Restriction	Total Endowment
Balance, July 1, 2023	\$ 1,060,498	\$ 26,247,910	\$ 27,308,408
Cash contributions received and receivable collections	-	609,165	609,165
Investment return, net	6,681	4,447,782	4,454,463
Transfer to investment account	669,339		669,339
Withdrawal from investment account	(1,025,000)		(1,025,000)
Appropriation for expenditure	(203)	(1,481,875)	(1,482,078)
Balance, June 30, 2024	\$ 711,315	\$ 29,822,982	\$ 30,534,297

Reconciliation to Assets Held for Endowment

(Due from) operating		(81,857)
Investments held for Endowment (Note 3)		\$ 30,452,440

As of June 30, 2025 and 2024, BMI had the following endowment net asset composition by type of fund:

	2025	2024
Without Donor Restrictions		
Undesignated	\$ 48,756	\$ 711,315
Board Designated	-	-
Total Without Donor Restrictions	48,756	711,315
With Donor Restrictions		
Amounts to be held in perpetuity		
Purpose restricted	11,928,235	11,928,235
General use	10,699,094	10,136,970
Accumulated investment gains		
Purpose restricted	6,354,807	4,621,210
Available for general use	4,585,878	3,136,567
Total With Donor Restrictions	33,568,014	29,822,982
Total Endowment Composition	\$ 33,616,770	\$ 30,534,297

Bruce Museum, Inc.

Notes to Financial Statements June 30, 2025 and 2024

12. Endowment Fund (continued)

Net assets donor restricted for the endowment was comprised of the following as of June 30:

	<u>2025</u>	<u>2024</u>
Endowment fund	\$ 22,627,329	\$ 22,065,205
Other	6,000	6,000
Contributions receivable, net	<u>15,000</u>	<u>509,716</u>
	<u>\$ 22,648,329</u>	<u>\$ 22,580,921</u>

The investment objectives for BMI are 1) to provide BMI with a dependable source of income to be applied towards the spending policy; 2) to increase the size of the endowment fund by achieving positive returns on a net basis after expenses and withdrawals; and 3) to maintain required amounts in the endowment funds pursuant to the Board's interpretation of Connecticut State law. BMI seeks to achieve these objectives through the use of broad diversification in order to control the risks of loss and volatility and through the use of an asset allocation policy appropriate to the needs of BMI, designed to maximize risk-adjusted long-term returns. This diversification means that in addition to the traditional investment classes of equity and fixed-income securities, the fund's assets may be allocated to non-traditional investment classes including foreign securities, real estate, commodities, derivatives and "alternative investments" such as hedge funds and private equity. These non-traditional investment classes may have higher risk characteristics than traditional investment classes.

13. Museum Facility

As described in Note 1, BMI manages and operates the Museum in a facility that is owned by the Town. The use of the facility by BMI is provided by the Town free of charge. In exchange for the use of the facility and in lieu of paying rent, BMI agreed in 1992 to incur the cost to improve, expand, and operate the facility pursuant to the Agreement. At the end of the Agreement between BMI and the Town, all improvements to the facility become the Town's property. The agreement was extended in 2016 through January 31, 2042. In the year ended June 30, 2024, BMI and the Town entered into agreement to grant the Town the right to extend the lease through February 1, 2073. Since the cost of the improvements, expansion, and operations exceed the fair rental value of the property over the extended term of the Agreement, BMI has not recorded any contribution income or expense in connection with the use of the facility.

14. Collections

The Museum's permanent collection spans millennia, and ranges from scientific specimens to fine and decorative arts and objects of historic or cultural significance. Natural history specimens make up the largest portion of the collection, with geological, paleontological, invertebrate and vertebrate zoological holdings in addition to a small herbarium. The Bruce has a significant Native American collection, as well as Pre-Columbian artifacts and historical objects of American material culture. The Bruce Museum's art collection spans the mid-nineteenth century to the present day, including late nineteenth- and early twentieth-century American art by members of the Cos Cob art colony, in addition to sculptures, decorative arts, works on paper, and photography.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

14. Collections (*continued*)

With the addition of the William L. Richter art wing, the Museum has permanent displays of both art and science collection objects. When not on public view, the objects are kept in secure, climate-controlled storage. Museum staff adhere to the Bruce Museum Collections Management Policy, which is a summary of the policies and procedures guiding collections to maintain and preserve collection objects through respectful, ethical, and best practice standards, safeguarding the collection for future generations of museum visitors.

These procedures are in accordance with guidelines from the American Association of Museums, which reaccredited the Bruce Museum in June 2024. In consultation with the Museum, the Town arranges fine art insurance coverage for the permanent collection as well as incoming loans and acquisition candidates.

Various collection items were donated to the Museum, which is owned by the Town, during the years ended June 30, 2025 and 2024. Title to all objects in the collections of the Museum, and all additions thereto, is vested exclusively in the Town and is held in public trust. Accordingly, BMI did not recognize income from the donations of objects to the Museum's collection on the statements of activities.

BMI expended approximately \$161,000 and \$195,000 to acquire and maintain collection items during the years ended June 30, 2025 and 2024. There were no items de-accessed during the years ended June 30, 2025 and 2024.

15. Concentration of Credit Risk, Risks and Uncertainties, and Related Party Transactions

Concentrations of Credit Risks

Cash and Investments Held at Financial Institutions

Financial instruments that potentially subject BMI to concentrations of credit and market risk consist principally of cash on deposit with financial institutions, which from time to time may exceed the Federal Deposit Insurance Corporation ("FDIC") limit. BMI does not believe that a significant risk of loss due to the failure of a financial institution presently exists. At June 30, 2025 and 2024, \$948,840 and \$1,294,000 of cash was maintained with institutions in excess of FDIC limits.

The investment portfolio is diversified by type of investments and industry concentrations so that no individual investment, investment advisor, investment manager or group of investments represents a significant concentration of credit risk.

BMI's investments are held in various financial institutions. In the event of a failure by the brokerage firm, these investments are protected by the Securities Investor Protection Corporation ("SIPC") up to \$500,000 (\$250,000 for cash) per financial institution. As of June 30, 2025 and 2024, \$1,500,000 of BMI's investments were protected by the SIPC.

Bruce Museum, Inc.

Notes to Financial Statements
June 30, 2025 and 2024

15. Concentration of Credit Risk, Risks and Uncertainties, and Related Party Transactions (continued)

Concentrations of Credit Risks (continued)

Contributions

For the year ended June 30, 2025, one donor represented 15% of total contributions and grants, membership dues, and special event revenues. For the year ended June 30, 2024, one donor represented 11% of total contributions and grants, membership dues, and special event revenues. Two donors represent 77% of gross contributions and grants receivable as of June 30, 2025. Three donors represent 88% of gross contributions and grants receivable as of June 30, 2024.

Geographic Concentration

BMI's market is concentrated in Greenwich, Connecticut and the surrounding area.

Risks and Uncertainties

Alternative Investments

Alternative investments consist of non-traditional, not readily marketable investments, some of which may be structured as offshore limited partnerships, venture capital funds, hedge funds, private equity funds and common trust funds. The underlying investments of such funds, whether invested in stock or other securities, are generally not currently traded in a public market and typically are subject to restrictions on resale. Values determined by investment managers and general partners of underlying securities that are thinly traded or not traded in an active market may be based on historical cost, appraisals, a review of the investees' financial results, financial condition and prospects, together with comparisons to similar companies for which quoted market prices are available or other estimates that require varying degrees of judgment.

Investments

BMI invests in various investment securities. Investment securities are exposed to various risks such as interest rate, market, and credit risks. Due to the level of risk associated with certain investment securities, it is at least reasonably possible that changes in the values of investment securities will occur in the near term and such changes may be material.

Related Party Transactions

For the years ended June 30, 2025 and 2024, BMI received contributions, membership dues, special events revenues, and contributions for museum expansion from trustees totaling approximately \$1,335,981 and \$766,000 representing approximately 10% and 9% of total contributions, membership dues, and special event revenues. As of June 30, 2025 and 2024, 0% and 9% of gross contributions and grants receivable were due from trustees.

Bruce Museum, Inc.

Supplementary Information

June 30, 2025 and 2024

Bruce Museum, Inc.

Statement of Financial Position - Supplemental Schedule
June 30, 2025

	Operating Fund	Improvements and Equipment Fund	Program Restricted Fund	Capital Campaign Fund	Endowment Fund	Eliminations	Total
ASSETS							
Cash	\$ 781,471	\$ -	\$ -	\$ 794,839	\$ -	\$ -	\$ 1,576,310
Investments	-	-	1,208,862	-	-	-	1,208,862
Contributions and grants receivable, net	500,000	-	-	225,377	15,000	-	740,377
Inventory	85,333	-	-	-	-	-	85,333
Prepaid expenses and other current assets	52,449	-	-	-	-	-	52,449
Interfund receivables	1,737,012	-	-	-	99,341	(1,836,353)	-
Investments held in endowment	-	-	-	-	33,523,429	-	33,523,429
Improvements and equipment, net	-	59,024,459	-	-	-	-	59,024,459
	<u>\$ 3,156,265</u>	<u>\$ 59,024,459</u>	<u>\$ 1,208,862</u>	<u>\$ 1,020,216</u>	<u>\$ 33,637,770</u>	<u>\$ (1,836,353)</u>	<u>\$ 96,211,219</u>
LIABILITIES AND NET ASSETS							
Liabilities							
Accounts payable and accrued expenses	\$ 361,843	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 361,843
Refundable contributions	-	-	-	34,963	-	-	34,963
Deferred revenue and refundable advances	85,700	-	-	-	-	-	85,700
Lines of credit	-	-	-	2,809,846	-	-	2,809,846
Interfund payables	-	109,187	(6,973)	1,734,139	-	(1,836,353)	-
Total Liabilities	<u>447,543</u>	<u>109,187</u>	<u>(6,973)</u>	<u>4,578,948</u>	<u>-</u>	<u>(1,836,353)</u>	<u>3,292,352</u>
Net Assets							
Without Donor Restrictions							
Undesignated	2,180,803	58,915,272	(146,815)	(4,024,210)	48,756	-	56,973,806
Board designated for capital account	27,919	-	-	-	-	-	27,919
Total Without Donor Restrictions	<u>2,208,722</u>	<u>58,915,272</u>	<u>(146,815)</u>	<u>(4,024,210)</u>	<u>48,756</u>	<u>-</u>	<u>57,001,725</u>
With donor restrictions	<u>500,000</u>	<u>-</u>	<u>1,362,650</u>	<u>465,478</u>	<u>33,589,014</u>	<u>-</u>	<u>35,917,142</u>
Total Net Assets	<u>2,708,722</u>	<u>58,915,272</u>	<u>1,215,835</u>	<u>(3,558,732)</u>	<u>33,637,770</u>	<u>-</u>	<u>92,918,867</u>
	<u>\$ 3,156,265</u>	<u>\$ 59,024,459</u>	<u>\$ 1,208,862</u>	<u>\$ 1,020,216</u>	<u>\$ 33,637,770</u>	<u>\$ (1,836,353)</u>	<u>\$ 96,211,219</u>

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Bruce Museum, Inc.

Statement of Activities - Supplemental Schedule
Year Ended June 30, 2025

	Operating Fund	Improvements and Equipment Fund	Program Restricted Fund	Capital Campaign Fund	Endowment Fund	Total
PUBLIC SUPPORT AND REVENUE						
Contributions and grants	\$ 2,956,035	\$ -	\$ 320,044	\$ -	\$ -	\$ 3,276,079
Town of Greenwich appropriations	952,893	-	-	-	-	952,893
Endowment spending appropriation	1,485,591	-	-	-	-	1,485,591
Admissions	497,500	-	-	-	-	497,500
Membership dues	602,864	-	-	-	-	602,864
Museum store revenue	417,904	-	-	-	-	417,904
Special events revenue, net of direct donor benefits of \$306,854	764,063	-	-	-	-	764,063
Rental and other revenue	295,866	-	-	-	-	295,866
Total Public Support and Revenue	<u>7,972,716</u>	<u>-</u>	<u>320,044</u>	<u>-</u>	<u>-</u>	<u>8,292,760</u>
EXPENSES						
Program services	7,127,360	1,295,862	184,972	334,763	-	8,942,957
General and administrative	793,195	153,283	-	28,041	-	974,519
Development	1,244,554	47,877	-	19,472	-	1,311,903
Special events	127,503	-	-	-	-	127,503
Total Expenses	<u>9,292,612</u>	<u>1,497,022</u>	<u>184,972</u>	<u>382,276</u>	<u>-</u>	<u>11,356,882</u>
Excess (Deficiency) of Support and Revenue Over Expenses from Operations	(1,319,896)	(1,497,022)	135,072	(382,276)	-	(3,064,122)
OTHER INCOME AND OTHER EXPENSES						
Endowment investment return, net of endowment spending appropriation	-	-	-	-	3,189,691	3,189,691
Non-endowment investment return	1,218	-	78,167	-	-	79,385
Net board authorized transfers	669,339	-	-	-	(669,339)	-
Contributions for museum expansion	-	-	-	484,966	-	484,966
Contributions for endowment	-	-	-	-	69,405	69,405
Loss on uncollectible contributions receivable	-	-	-	(2,500)	(2,000)	(4,500)
Change in Net Assets	(649,339)	(1,497,022)	213,239	100,190	2,587,757	754,825
NET ASSETS						
Beginning of year	<u>3,358,061</u>	<u>60,412,294</u>	<u>1,002,596</u>	<u>(3,658,922)</u>	<u>31,050,013</u>	<u>92,164,042</u>
End of year	<u>\$ 2,708,722</u>	<u>\$ 58,915,272</u>	<u>\$ 1,215,835</u>	<u>\$ (3,558,732)</u>	<u>\$ 33,637,770</u>	<u>\$ 92,918,867</u>

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Bruce Museum, Inc.

Statement of Financial Position - Supplemental Schedule
June 30, 2024

	Operating Fund	Improvements and Equipment Fund	Program Restricted Fund	Capital Campaign Fund	Endowment Fund	Eliminations	Total
ASSETS							
Cash	\$ 463,470	\$ -	\$ -	\$ 1,062,721	\$ -	\$ -	\$ 1,526,191
Investments	-	-	1,752,769	-	-	-	1,752,769
Contributions and grants receivable, net	1,000,000	-	-	445,367	509,716	-	1,955,083
Inventory	97,262	-	-	-	-	-	97,262
Prepaid expenses and other current assets	41,505	-	-	-	-	-	41,505
Interfund receivables	2,312,958	-	-	-	87,857	(2,400,815)	-
Investments held in endowment	-	-	-	-	30,452,440	-	30,452,440
Improvements and equipment, net	-	60,412,294	-	-	-	-	60,412,294
	<u>\$ 3,915,195</u>	<u>\$ 60,412,294</u>	<u>\$ 1,752,769</u>	<u>\$ 1,508,088</u>	<u>\$ 31,050,013</u>	<u>\$ (2,400,815)</u>	<u>\$ 96,237,544</u>
LIABILITIES AND NET ASSETS							
Liabilities							
Accounts payable and accrued expenses	\$ 404,861	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 404,861
Refundable contributions	-	-	-	34,963	-	-	34,963
Deferred revenue and refundable advances	152,273	-	-	-	-	-	152,273
Lines of credit	-	-	-	3,481,405	-	-	3,481,405
Interfund payables	-	-	750,173	1,650,642	-	(2,400,815)	-
Total Liabilities	<u>557,134</u>	<u>-</u>	<u>750,173</u>	<u>5,167,010</u>	<u>-</u>	<u>(2,400,815)</u>	<u>4,073,502</u>
Net Assets							
Without donor restrictions							
Undesignated	2,330,142	60,412,294	(235,556)	(4,104,289)	711,315	-	59,113,906
Board designated for capital account	27,919	-	-	-	-	-	27,919
Total Without Donor Restrictions	<u>2,358,061</u>	<u>60,412,294</u>	<u>(235,556)</u>	<u>(4,104,289)</u>	<u>711,315</u>	<u>-</u>	<u>59,141,825</u>
With donor restrictions	<u>1,000,000</u>	<u>-</u>	<u>1,238,152</u>	<u>445,367</u>	<u>30,338,698</u>	<u>-</u>	<u>33,022,217</u>
Total Net Assets	<u>3,358,061</u>	<u>60,412,294</u>	<u>1,002,596</u>	<u>(3,658,922)</u>	<u>31,050,013</u>	<u>-</u>	<u>92,164,042</u>
	<u>\$ 3,915,195</u>	<u>\$ 60,412,294</u>	<u>\$ 1,752,769</u>	<u>\$ 1,508,088</u>	<u>\$ 31,050,013</u>	<u>\$ (2,400,815)</u>	<u>\$ 96,237,544</u>

See Independent Auditors' Report

Bruce Museum, Inc.

Statement of Activities - Supplemental Schedule
Year Ended June 30, 2024

	Operating Fund	Improvements and Equipment Fund	Program Restricted Fund	Capital Campaign Fund	Endowment Fund	Total
PUBLIC SUPPORT AND REVENUE						
Contributions and grants	\$ 3,690,379	\$ -	\$ 358,250	\$ -	\$ -	\$ 4,048,629
Town of Greenwich appropriations	900,867	-	-	-	-	900,867
Endowment spending appropriation	1,482,078	-	-	-	-	1,482,078
Admissions	507,922	-	-	-	-	507,922
Membership dues	629,040	-	-	-	-	629,040
Museum store revenue	435,398	-	-	-	-	435,398
Special events revenue, net of direct donor benefits of \$306,759	911,724	-	-	-	-	911,724
Rental and other revenue	244,255	-	-	-	-	244,255
Total Public Support and Revenue	<u>8,801,663</u>	<u>-</u>	<u>358,250</u>	<u>-</u>	<u>-</u>	<u>9,159,913</u>
EXPENSES						
Program services	7,160,320	1,223,973	353,607	482,636	-	9,220,536
General and administrative	543,533	144,575	282	44,553	-	732,943
Development	1,034,623	72,288	286	22,468	-	1,129,665
Special events	46,120	-	-	-	-	46,120
Total Expenses	<u>8,784,596</u>	<u>1,440,836</u>	<u>354,175</u>	<u>549,657</u>	<u>-</u>	<u>11,129,264</u>
Excess (Deficiency) of Support and Revenue Over						
Expenses from Operations	17,067	(1,440,836)	4,075	(549,657)	-	(1,969,351)
OTHER INCOME AND OTHER EXPENSES						
Endowment investment return, net of endowment spending appropriation	-	-	-	-	2,972,385	2,972,385
Non-endowment investment return	1,604	-	85,183	-	-	86,787
Net board authorized transfers	155,661	-	-	200,000	(355,661)	-
Purchase of improvements and equipment	(305,562)	625,345	-	(319,783)	-	-
Contributions for museum expansion	-	-	-	2,215,849	-	2,215,849
Contributions for endowment	-	-	-	-	124,881	124,881
Loss on uncollectible contributions receivable	-	-	-	(90,946)	-	(90,946)
Change in Net Assets	(131,230)	(815,491)	89,258	1,455,463	2,741,605	3,339,605
NET ASSETS						
Beginning of year	<u>3,489,291</u>	<u>61,227,785</u>	<u>913,338</u>	<u>(5,114,385)</u>	<u>28,308,408</u>	<u>88,824,437</u>
End of year	<u>\$ 3,358,061</u>	<u>\$ 60,412,294</u>	<u>\$ 1,002,596</u>	<u>\$ (3,658,922)</u>	<u>\$ 31,050,013</u>	<u>\$ 92,164,042</u>

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